



# Cambridge Biomedical Campus Travel and Transport Plan 2024-2029

## Annual Review 2025/26

March 2026



# Introduction - why a Travel & Transport Plan?

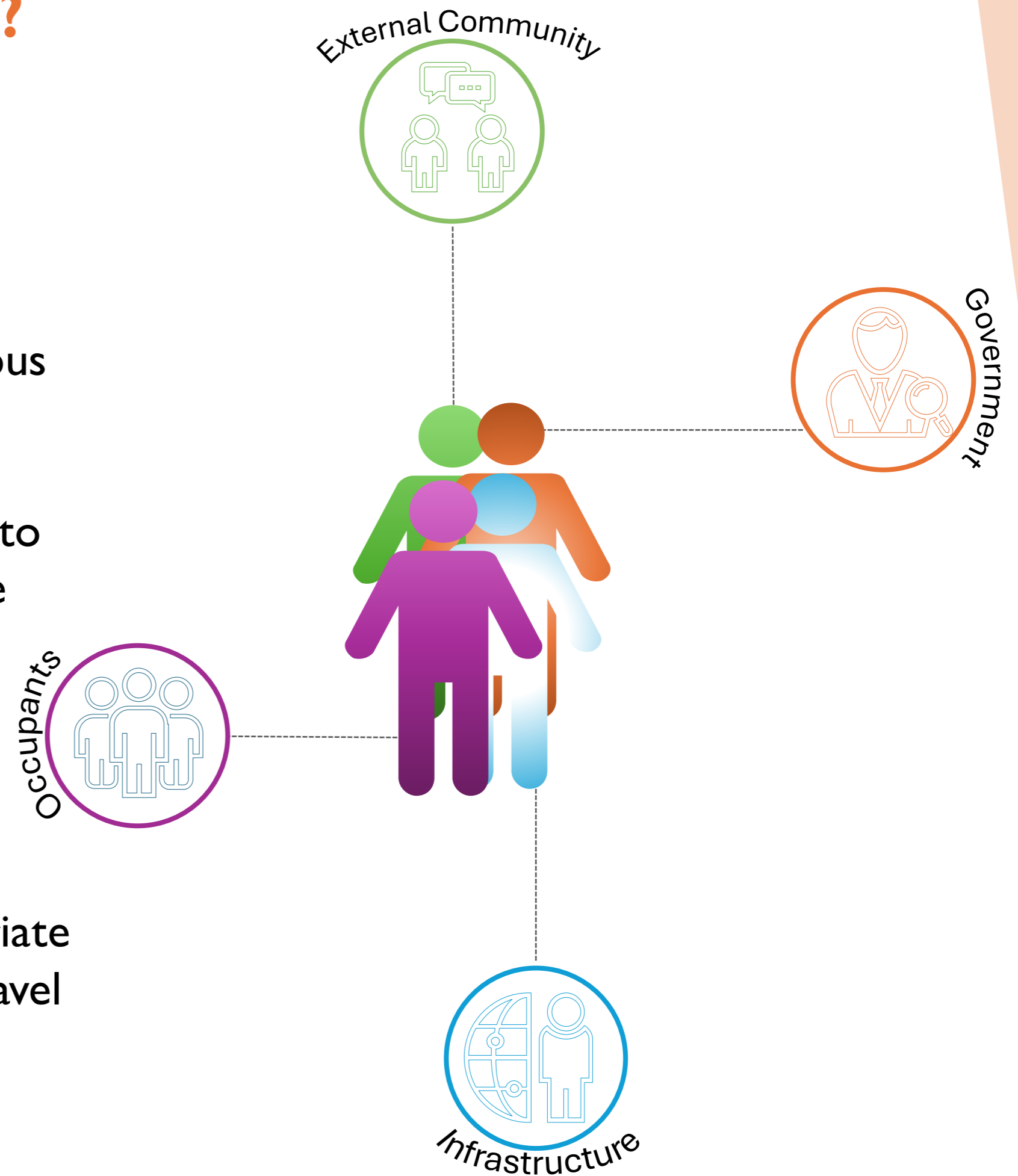
CBC Ltd is a non-profit partnership which represents the main organisations located on the Cambridge Biomedical Campus.

Neither a landowner nor a developer; but we work with e.g. local government and landowners - to share our views on how the campus should develop.

Our purpose is to support the sustainable development of the site to keep it globally competitive as a centre for health, education and life sciences.

We want to make the Campus a better place to work, visit and live beside.

Cambridge and the CBC is a thriving and growing area. So appropriate travel demand management must be in place to not only manage travel to and from the campus, but also that considers the local area.



# Introduction

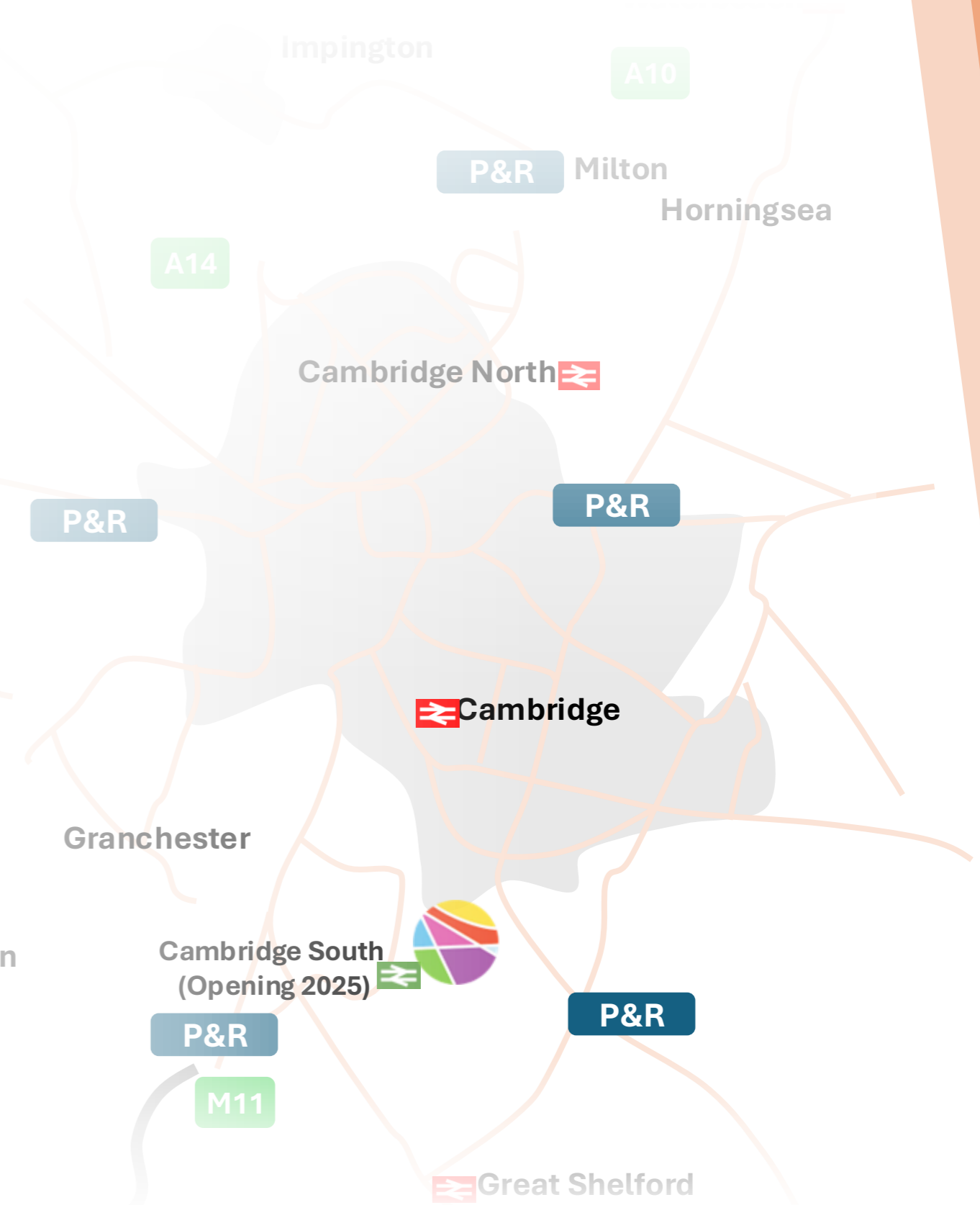
The 5-Year Travel and Transport Plan was prepared for campus the five-year period 2024-2029\*. The plan holds an all-encompassing aspiration to:

**Improve all journeys to, from and within the Campus for all users, including staff, visitors, and patients.**

It sets out and details **25 key transport measures** that should be taken forward over the 5-year period, to ensure the continued improvement of day-to-day operations.

The plan was informed by engagement and consultation to understand the existing situation, constraints, opportunities and needs of all users associated with the Campus. These valuable insights helped, and continue to, shape the plan.

\* Prepared by KMC Transport Planning and completed in November 2024. The plan seeks to build upon the previous Transport Strategy and 5-Year Implementation Plan and assist in achieving the longer-term CBC 'Vision 2050'.



# Ambition Statement

The ambition statement for the plan is a goal that should be strived to be achieved.

*“The ambition of the Cambridge Biomedical Campus Travel & Transport Plan is to support all to be able to **access** the Campus easily, efficiently and sustainably whilst supporting the day to-day operations of one of the largest and best-known hospitals and biomedical campuses in the country. This Travel & Transport Plan will support the creation of an exemplar ‘**sustainable travel**’ Campus environment, which encourages active, healthy and sustainable travel. All organisations on the Campus will work in **partnership** to help deliver this Travel & Transport Plan, making a positive contribution to the development of CBC and Greater Cambridge.”*

# 10 Objectives

Ten objectives were set to guide the plan over the five-years and underpin the ambition statement.

- 1 Access & Connectivity**  
Facilitate convenient, predictable, and where possible, cost-effective travel to CBC for staff, patients, business representatives and visitors.
- 2 Transport Infrastructure**  
Provide supportive transport infrastructure on the CBC to seamlessly support people to arrive at their destination and move intra-site in an effective, efficient and safe way.
- 3 Contribution to Greater Cambridge**  
Through the expansion of the CBC and the promotion of sustainable travel modes, make a positive contribution to the Greater Cambridge area.
- 4 Strategic Partnerships**  
Work with city and regional partners to make a positive contribution to the growth of the Cambridge economy, the quality of life for new and existing communities, and the development and delivery of transport and planning policies and schemes for the city and surrounding area.
- 5 Affordable Housing**  
Support and influence the development of affordable housing and staff accommodation located close to CBC, both reducing travel demand and reliance on motorised travel.
- 6 Air Quality**  
Minimise the CBC's environmental impact from transport and improve air quality.
- 7 Future Technologies**  
Support the above objectives by exploiting emerging and future technologies effectively and making the best use of world-class research from our partner organisations.
- 8 Campus Collaboration**  
To ensure cross-Campus collaboration amongst partners and collective empowerment for best practice, outcomes and efficiency.
- 9 Strategic Investments**  
Make the best use of external transport investments and opportunities within the next five years.
- 10 Wider Movement, Access and Interchange**  
Ensure that wider transport interchange and access is achieved at a Campus level. CBC having responsibility and a role for city-wide movement.

# 25 Measures



## Active Travel

- On-site active travel route improvements\*
- Off-site active travel route improvements
- Cycle parking and micromobility audit\*
- Develop near miss register\*
- Encourage cycle promotional schemes\*



## Public Transport

- Explore campus-wide bus strategy\*
- On-site public transport facility improvements
- Off-site public transport improvements



## Car Users

- Car park utilisation monitoring\*
- Explore campus-wide car sharing\*
- Electric vehicle car parking strategy\*



## Goods and Logistics

- Construction, roadworks and utilities forum and live database\*
- Last mile delivery strategy and consolidation



## Technology

- Utilise app-based technology\*
- Sensor-based real time monitoring\*
- Air quality monitoring\*
- Utilise future technological innovation and advancements



## Travel Behaviours

- Explore feasibility of flexible staff working patterns\*
- Undertake visitor travel surveys\*



## Other

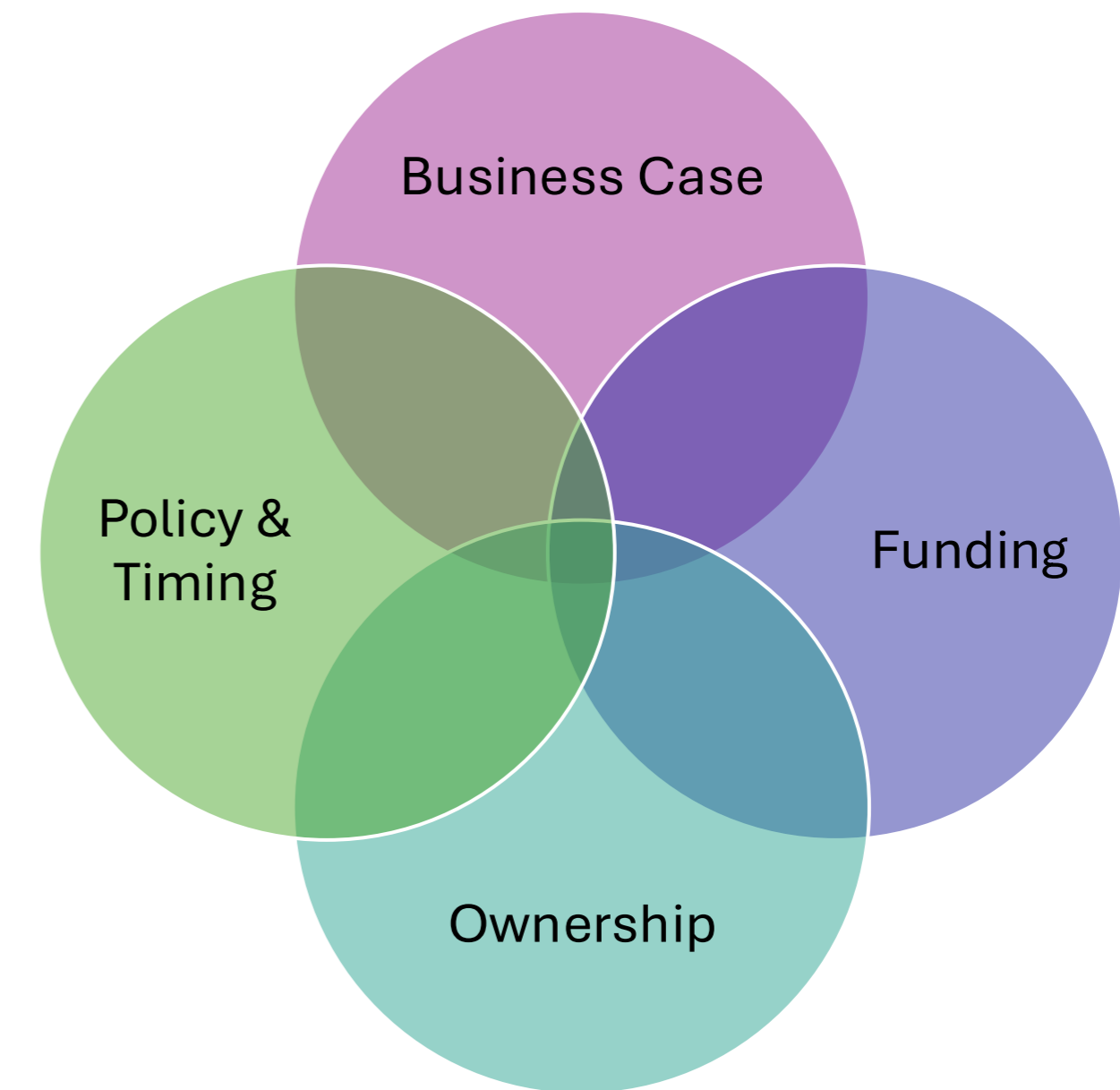
- Review transport network for impaired individuals
- Utilise sustainable meanwhile uses approach
- Develop and adopt monitoring framework for the Travel & Transport Plan\*
- Develop new Travel and Transport Plan (2029-2034)\*
- Lobby for affordable housing
- Assist and support where possible with external transport infrastructure

\* Measures which are considered to be within the CBC's control and remit. Those without likely require collaboration.

# Implementation

Delivery and implementation requires choices, decisions and actions. Factors include:

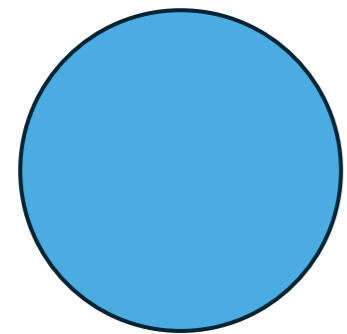
- **Costs**
- **Benefits**
- **Prioritisation** derived from above but also **deliverability** and **impact...**
- **Responsibility** the organisation(s) responsible for successful implementation
- **Collaboration & Shared Ambition**



**Conditions for Success - 'Sweet Spot'**

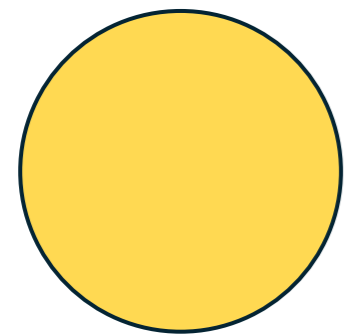
# A 'position and trajectory' review and assessment of the 25 Measures

## Assessment:



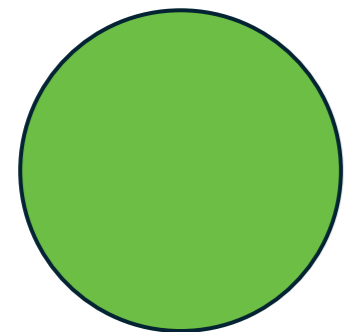
### **Not progressed:**

significant barrier currently in place, or not year 1 activity



### **Some progress:**

work in progress, may be some challenges/barrier(s) to overcome



### **Strong progress:**

if any issues/barriers identified they are surmountable

## Implementation Review (1 of 3)

The following measures have not been progressed within the first year and may be subject to a significant barrier that needs to be managed before implementation

Measure 1*	Internal Active Travel Route Improvements	
Measure 6*	Campus-Wide Bus Strategy	
Measure 10*	Campus Wide Car Sharing	
Measure 11*	Electric Vehicle Car Parking Strategy	
Measure 16*	Air Quality Monitoring	
Measure 19*	Visitor Travel Surveys	
Measure 24	Review CBC transport network for impaired	

\* denotes areas where CBC Ltd/our partners have a greater degree of control or ownership

## Implementation Review (2 of 3)

The following measures have some progress against them. They may be live work in progress, or there may be some challenges/barrier(s) still to overcome before they are complete.

Measure 2*	Offsite active travel improvements	
Measure 3*	Cycle parking and micromobility audit	
Measure 4*	Near miss register	
Measure 5*	Cycle promotional scheme	
Measure 7*	Public transport facility improvements	
Measure 9*	Car park monitoring	
Measure 14*	App based technology to aid travel planning	
Measure 18*	Flexible staff working patterns	

\* denotes areas where CBC Ltd/our partners have a greater degree of control or ownership

## Implementation Review (3 of 3)

The following measures have made strong progress, and if there are any issues/barriers identified, they are considered surmountable.

Measure 8*	Offsite public transport improvements	
Measure 12*	Construction, roadworks and utilities forum	
Measure 13	Last mile delivery strategy and consolidation	
Measure 15*	Real-time monitoring	
Measure 17	Future Technological Innovation	
Measure 20	External transport infrastructure	
Measure 21	Affordable housing	
Measure 22*	Updated CBC Travel and Transport Plan	
Measure 23*	Regular reviews of progress against measures	
Measure 25	Sustainable meanwhile uses	

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## Priorities for 2026/27

This review shapes our priorities for the next year which will include:

- **Strategic Coordination function** (CBC & Transport Directors forum) consolidation of new group around focus on e.g. User experience incl Station integration with other modes, CSET delivery, bus strategy / franchising, rapid mass transit, regional transport strategy etc.
- **Supporting active travel improvements** (routes, repairs and enhancements), informed by BUGWAG, promoting cycling, improved lighting and security improvements, on and around campus.
- **Bus Strategy** development, including; increased ridership, building user confidence and service information, connectivity, system confidence and new technological innovations, building on Connector.
- **Options appraisal for a campus incident reporting system** consideration (potentially linked to Estate Management and Security functions)
- Real-time sensor information system informing strategic and delivery decision making
- A renewed approach to the **annual campus travel survey**
- Increased **engagement with public transport user groups** for the campus
- Continuation of **Wayfinding Improvements** programme
- **Communication improvements** to improve journey planning and experience (inc. options appraisal of real time digital comms tools for the campus)

## Monitoring & Evaluation

Some amendments/additions have been made to the 5 year travel and transport plan and latest copy updated on the CBC website

Further revisiting of the position in year will be required to consider what new information we understand from new data sources:

- Live Sensor based monitoring
- Staff Survey
- Traffic Count
- Any other data available

Development of a phased implementation plan for the remainder of the plan period.

An increase to T&T resource is being progressed by CBCCL

CBC Ltd will annually review progress against the CBC Transport Plan.